

Subject:	Fees & Charges 2015/16 – Assistant Chief Executive Directorate		
Date of Meeting:	26th February 2015 15 th January 2015 – Economic Development & Culture Committee		
Report of:	Assistant Chief Executive		
Contact Officer:	Name:	Ian Shurrock	Tel: 29-2084
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Ward(s) affected:	All		

FOR GENERAL RELEASE**1. PURPOSE OF REPORT AND POLICY CONTEXT**

- 1.1 The fees and charges for services are reviewed annually in line with the Corporate Fees & Charges Policy. As a minimum, all fees and charges are increased by the corporate rate of inflation which has been set at 2.0%. This is the same percentage by which income budgets will be increased. For the Sports Facilities Contract there is a formula to calculate the inflationary price increase linked to the All Items Retail Prices Index Excluding Mortgage Interest Payments (RPIX). The increase calculated for 2015/16 is 2.63%.
- 1.2 The council's Financial Regulations require that any proposed increases in fees and charges over and above inflation are agreed by the council. They also state that it is good practice to report on fees and charges that are rising by inflation only.
- 1.3 This combined report presents the review of fees and charges across six service areas: Libraries, Royal Pavilion and Museums, Seafront, Sports Facilities, Venues and Outdoor Events. The changes would be implemented from April 2015 unless otherwise stated.
- 1.4 The proposals should also be viewed in the context of the very challenging financial position facing the council, with an estimated £102m savings requirement by 2019/20. A range of the proposals in the report to increase fees and charges above the inflation rate are to increase income and achieve budget savings with increased income targets.

2. RECOMMENDATIONS:

- 2.1 That the committee approves the fees and charges for Libraries and Information Services for 2015/16 in Appendix 1a.

- 2.2 That the committee approves the fees and charges for the Royal Pavilion & Museums for 2015/16 in Appendix 2.
- 2.3 That the committee approves the fees and charges for the Seafront for 2015/16 in Appendix 3.
- 2.4 That the committee approves the fees and charges for Sports Facilities for 2015/16 in Appendix 4.
- 2.5 That the committee approves the fees and charges for the Brighton Centre for 2015/16 in Appendix 5
- 2.6 That the committee approves the fees and charges for Outdoor Events for 2015/16 in Appendix 6
- 2.7 That the committee grants delegated authority for officers to negotiate hire fees where commercially necessary outside the approved fees & charges.

3. CONTEXT/ BACKGROUND INFORMATION

- 3.1 The fees and charges proposed in the attached appendices have been increased by the base line of 2.0% (or 2.63% in the case of sports facilities) unless indicated otherwise. However, the amounts have been rounded for ease of administration and therefore the actual percentage increase is often not exactly 2.0% or 2.63%. Where a percentage increase above inflation is proposed an explanation is given in this main report.

3.2 LIBRARIES & INFORMATION SERVICES (please see Appendix 1)

- 3.2.1 Brighton & Hove Libraries provide unique free to use public spaces and services open and available to all communities of all ages:

- Free to join at any age
- Free to go into and spend time in
- Free loan of books and 'e' books
- Free access to consult books, read newspapers and magazines
- Free access to information
- Free unlimited wi-fi use
- Free story times
- Free class visits
- Free space for community run activities
- Free promotion/outreach to schools and other community partners

- 3.2.2 Charges are currently made for a range of facilities and services.

- There are concessions on charges based on low income or disability
- There are commercial and community rates around the hire of spaces.

- 3.2.3 Current charges for facilities and services are:

- Overdue charges for late return of books and other materials

- Loan of audio-visual materials - audio books, music compact discs, films on DVD, music score sets
- Reserving stock
- Photo-copying and printing
- Room hire and exhibition spaces

Proposals for 2015 – 2016

- 3.2.4 As many Library Service charges are only a few pence it is not possible to increase them annually by inflation. Instead, most prices are left unchanged for a number of years until an increase in real prices can be adopted. For this reason, many of the fees and charges are remaining the same, and where increases have been proposed, they are above the rate of inflation.
- 3.2.5 In order to meet the annual increase in income targets for inflation and to help address the budget gap for the coming year, a number of existing charges are proposed to be increased, and a number of new charges are proposed to be introduced.
- 3.2.6 Additional income will also be achieved through increased commercial activity and actively seeking donations from the public.
- 3.2.7 All of these changes will enable Library Services to achieve an additional £52,000 of income next year, bring the total income target for Library Services for 2015-16 to £493,100. After taking account of the inflation uplift, this will mean a contribution of £43,000 toward the meeting the budget gap.

Maintenance of concessionary rates and exemptions:

- 3.2.8 The comprehensive range of concessionary and exemption arrangements for disadvantaged borrowers will be maintained:
- 3.2.9 Concessions on charges - usually half price will be available to:
- People receiving job seekers allowance, employment and support allowance, income support and pension credit. This will be expanded to cover Universal Credit when this is introduced.
 - People receiving disability living allowance, personal independence payment or with other verification of long standing disability.
- 3.2.10 People with learning disabilities, for example Compass Card holders, are exempt from charges. There will continue to be no charges for children and young people for fines and reservations.
- 3.2.11 Summary of the changes to fees and charges:

Change	Current	Proposed	% increase
Increase in charges for hire of Jubilee Library conference rooms (discount rates):			
Conference room 1 full day	£180	£190	5.5%
Conference room 1 half day	£110	£115	4.5%
Conference room 3 full day	£150	£165	10%
Conference room 3 half day	£ 90	£ 95	5.5%

Evening supplement for all hires per hour	£25	£30	20%
Increase exhibition space hire per week (commercial)	£100	£150	50%
(discount)	£50	£100	100%
Increase in hire charge for community library rooms (Coldean, Hangleton, Hove, Patcham, Whitehawk, Woodingdean) - Discount rate	£25	£40	60%
Increase in hire charge for community library rooms (Hollingbury, Moulsecomb, Portslade, Rottingdean, Saltdean, Westdene) – Discount rate	£25	£30	20%
Increase in charges for computer printing per sheet			
A4 black & white / colour	10p/15p	12p/20p	20% / 33%
A3 black & white / colour	50p/£1	60p/£1	20% / 0%
Increase in photocopier charges			
A4 black & white / colour	10p/15p	12p/20p	20% / 33%
Increase reader printer charges per sheet	25p	50p	100%
Increase in reservation charges BHCC stock			
Full price / concessionary price	50p/25p	90p/45p	80%
Increase in fines for adults for late return of books & CDs	20p	25p	25%
Increase hire charge for DVD box sets p.w.	£3	£5	66%
Music Score Sets: Stop borrowing in scores from other services as very expensive to administer Remaining sets in BHCC stock to be available for hire at a flat rate for all groups to cover costs	£15	£60	300%
Increase in income from the Booklover Store	Estimated to achieve additional £10,000		
Actively seeking public donations	Aiming to achieve £3,000 in first year		

3.2.12 Music score sets will no longer be borrowed from other authorities as this is a very expensive service to provide, and the remaining sets in BHCC stock will continue to be hired out at an increased charge to cover costs. Many authorities have also stopped providing this service for cost reasons, including West Sussex and Surrey. The service is only used by 15 groups, one third of which are outside the city but with a local member. The groups using this service will be signposted to other library authorities who still provide this service.

3.2.13 The proposed increase to the reservations charges is to reflect the true administration costs of providing this service. All of the remaining increases are to charges that have not been increased for at least four years and in some cases no change has been made since 2000. Appendix 1a shows the dates all Library charges were last increased.

3.2.14 New charges to be introduced:

New Charge	Detail																		
For additional hours (above one hour of free use) of library computers	<table> <tr> <td>First hour</td> <td>Free</td> </tr> <tr> <td>Additional hour</td> <td>£1 per hour</td> </tr> <tr> <td><i>Concessions</i></td> <td><i>First two hours free</i></td> </tr> </table>	First hour	Free	Additional hour	£1 per hour	<i>Concessions</i>	<i>First two hours free</i>												
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<i>Concessions</i>	<i>First two hours free</i>																		
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3.2.15 There will still be free access to library IT facilities for one hour per day, and additional free access and targeted support will be provided to people who are identified as digitally excluded e.g. job seekers need longer than one hour to complete job applications or apply for benefits. There will also be additional supported free sessions for job seekers to help them find work or access benefits.

3.2.16 People with learning disabilities, for example Compass Card holders are exempt from charges so will be able to attend the activities and events for free.

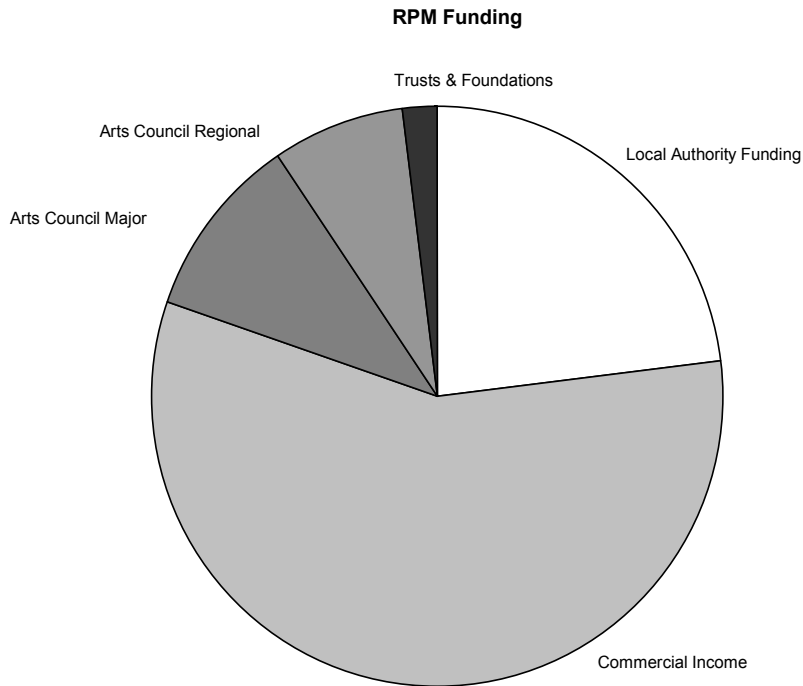
3.2.17 There will still be some events and activities that Libraries will put on for free as part of special projects, for instance, to reach vulnerable people. There may be special circumstances where the cost of putting on a high profile event will require a higher charge.

3.2.18 A full list of all Libraries fees and charges is in Appendix 1a. All changes have been highlighted.

3.2.19 A table of comparisons with other authorities is in Appendix 1b.

3.3 **ROYAL PAVILION & MUSEUMS (please see Appendix 2)**

3.3.1 The Royal Pavilion & Museums (RPM) currently covers 57% of its own running costs through fees and charged activity, catering and retail. A further 20% is secured through grants and trusts including Major Partner Museum Funding from the Arts Council and the work of the Royal Pavilion Foundation. The BHCC contribution is 23% of an annual turnover of £6.9million.



Admission Charges Royal Pavilion & Preston Manor

- 3.3.2 Admission charges for the Royal Pavilion, Preston Manor and charged exhibitions were approved by Economic Development and Culture Committee in January 2014. Approval was at that time given for prices up to March 2016. The income target for 14/15 for the Royal Pavilion alone is £2,480,266, and, in line with the corporate budget inflationary uplift of 2.0% on income targets, this will increase by £49,605 for the financial year 15/16 and an additional £50,597 in 16/17 i.e. £100,202 inflationary uplift in two years. As a result, this means that there is very limited scope to generate additional income from Royal Pavilion admissions to offset reductions in core budgets.
- 3.3.3 Travel Trade and group bookings in 2013/14 made up 40% of business to the Royal Pavilion, bringing in excess of 139,000 visitors and over £900,000 worth of income. Due to booking timescales, marketing strategies and pricing for travel trade must be planned a year to 18 months in advance to fit in with industry press offers. It is therefore imperative that prices are agreed well in advance to maximise coverage in industry press, and provide correct information at trade fairs to secure bookings to allow sufficient planning for this key business area.
- 3.3.4 Attached in Appendix 2 are agreed prices to March 2016 and proposed prices to March 2017.
- 3.3.5 The % increases shown in Appendix 6 relate to the inflation of prices from 15/16 to 16/17. Prices have again been inflated above 2.0% particularly on ticket prices where the larger proportions of visitors are admitted e.g. group rates. The group business has been flourishing over recent years and many groups are entitled to

trade rates below the advertised group rate due to the number of visitors they bring to the venues. This strategy has been adopted to maximise potential income growth in line with expectations around level of budget savings required for 15/16 and beyond.

- 3.3.6 The charging practices and visitor trends of comparable paid for visitor attractions are kept under review on a continuous basis and are shown in the table below. Royal Pavilion comparators are other Historic houses/castles from Visit England's top attractions monitor plus leading attractions in 45 minute drive time. Preston Manor comparators are historic houses/castles of similar scale within 45 minute drive time:-.

Prices 2014/15			
	CHILD	ADULT	CONCESSION
Royal Pavilion 14/15	£6.00	£11.00	£9.00
Royal Pavilion Previously agreed 15/16	£6.20	£11.50	£9.50
Arundel Castle	£9.00	£16.00	£13.50
Buckingham Palace	£11.25	£19.75	£18.00
Hampton Court Palace & Gardens	£9.10	£18.20	£15.40
Leeds Castle	£16.00	£24.00	£21.00
Petworth House & Park	£6.20	£12.50	NA
The Roman Baths, Bath	£8.80	£13.50	£11.75
Waddesdon Manor & Gardens	£9.00	£18.00	N/A
Warwick Castle	£21.00	£24.00	£16.80
Windsor Castle	£11.00	£18.50	£16.75
Preston Manor 14/15	£3.40	£6.40	£5.20
Preston Manor previously agreed 15/16	£3.50	£6.50	£5.40
Anne of Cleves House	£2.10	£5.20	£4.80
Charleston	£6.00	£11.00	£10.00
Michelham Priory	£4.20	£7.80	£6.80
Parham Park	£5.00	£10.00	£9.00

Please note 15/16 prices for other attractions listed here will be increasing but amounts are not all in the public domain at this time.

- 3.3.7 Visitor research shows that the attractions are perceived as providing good value for money. In 2014/15 for the period April - Sept, 74% of visitors to the Pavilion rated it as excellent or good value for money, with figures of 85% at Preston Manor.

Admission Charges, Brighton Museum,

- 3.3.8 In support of the 2015/16 budget strategy and the need to deliver savings, it is proposed to introduce admission charges for the first time to Brighton Museum. A full-year saving of £200,000 has been proposed and reported to Policy &

Resources Committee on 4th December 2014. Charges will be introduced from 1 May 2015.

- 3.3.9 Proposed charges are set out in Appendix 2 and are in line with the existing pricing structure for the Royal Pavilion & Preston Manor. As such, concessions are available to students, seniors and unemployed and carers accompanying disabled visitors are admitted free. Brighton & Hove residents and their children will continue to enjoy free admission.
- 3.3.10 RPM also has a number of free and discounted admission arrangements for various disadvantaged groups such as looked after children, disability groups, home schooled children, armed forces members as well as a heavily discounted charity rate. All of these rates will be available at the Museum. All children attending in a school group will enjoy free admission regardless of whether their school is within Brighton & Hove.
- 3.3.11 It is proposed to offer saver joint tickets to the Royal Pavilion & Brighton Museum to encourage visits across the sites.
- 3.3.12 It is anticipated for the purposes of calculating income potential that Museum visitor numbers will drop by 50% following the introduction of admission charges. This has been the pattern with the National museums.
- 3.3.13 The introduction of charges for Brighton Museum will have a negative effect on other income streams within the Museum namely donations and exhibition income. Income targets for both will be revised and the separate charges for one exhibition a year at Brighton Museum dropped for fee paying visitors. Brighton & Hove resident adults will continue to be charged a reduced rate for visiting the major exhibition each year.
- 3.3.14 The Royal Pavilion & Museums Foundation membership scheme, now with in excess of 4,300 members, will continue to offer free entry year round to all charged sites within RPM.
- 3.3.15 The admission charges of a number of local museums and some other local authority museums have been considered in setting proposed rates.

Proposed Prices 2015/16	Adult
Brighton Museum	£5.00
Brighton Toy and model Museum	£4.50
Ditchling Museum	£6.50
Lewes Castle Museum	£7.00
Hastings Jerwood	£8.00
Seaford Museum	£2.00
Newhaven Fort	£2.00
Norwich Castle	£7.95
Bath Museum & Assembly Rooms	£8.00
Dulwich	£6.00
Pallant House	£8.50

Corporate Hire & Weddings

- 3.3.16 Broadly speaking a 2.5% rise has been added to all Functions and Private hire prices with prices being rounded. Prices have remained static since 2009/10 when both the corporate hire and wedding business were severely hit by the recession nationally. Business for 2013/14 reached 91% of pre re-recession levels which had dropped as low as 69%. A comprehensive weddings and events benchmarking exercise was carried out in Summer 2014 which has informed the price setting for the coming year.
- 3.3.17 The major change proposed for 2015-16, is the introduction of a 15% surcharge for events held on a Saturday and Sunday throughout the year. This has been introduced to reflect the higher staffing costs for weekend events. The Council's Pay and Allowances Modernisation introduced in October 2013 has increased staffing costs for evenings and weekends. These increased costs cannot be covered within existing budgets and therefore need to be passed on to clients.
- 3.3.18 As prices for Weddings are commonly higher at weekends across venues in the City and further afield, RPM will publicise both weekday and weekend rates, as opposed to high season (April –Sept) and low season (Sept - March) previously publicised.
- 3.3.19 In addition from 1 April internal events that are hosted at RPM that fall into the category of 'free hires', subventions or in-kind contributions will need to have all 'at cost' charges met by the department booking the event, i.e staffing, security, admin.

Image Reproduction

- 3.3.20 Following our successful free release of over 380 hi-res assets relating to WW1 under a non-commercial Creative Commons licence, we will extend this across our digital collections. This will support our commitment to open data, and support our aim of using our digital assets to support learning initiatives across the city. It also follows the widely recognised success of the Rijksmuseum's recent decision to promote similarly free access to its digitised collections.
- 3.3.21 We will no longer be offering a print reproduction service and as a result these fees have been removed. This change reflects the ongoing decline in print image sales across the heritage sector.

Services to schools & Booking Fees for groups

- 3.3.22 Charges are made for taught school sessions at RPM sites. These have not increased since 2009. In order to meet the increased costs of running these sessions caused by an increase in fees to our facilitators, we propose to raise all charges by £1.00. This brings charges into line with other providers in the south east so the charge will remain competitive. It will also ensure full cost recovery on these sessions. See Appendix 2.
- 3.3.23 Brighton & Hove schools will continue to have free admission to Pavilion, Preston Manor. Admission for all school groups visiting Brighton Museum, Hove Museum & the Booth Museum will be free.

3.3.24 All RPM telephone bookings and general enquiries are handled through the RPM bookings office. The office also books school and group visits on behalf of a number of other heritage attractions throughout the city. A booking fee of £1.50 is charged on all bookings through the office whether that be a single ticket for a lecture of £5 for a multiple group booking of in excess of £500. It is proposed from 1 April to charge a booking fee of £3.50 for group bookings. Individual bookings will remain at £1.50.

3.4 SEAFRONT (please see Appendix 3)

Volks Railway Fees & Charges

3.4.1 The proposal for 2015/16 is to increase the Senior Citizen single journey rate by 30p to £2.10. All other single journey ticket prices are around 75% of the price of a return ticket except for the Senior rate which is slightly lower at 67%. This increase will bring the percentage relationship for single/return tickets in line with the other age categories. The VERA special rate has remained at 50p for the past few years and has not been increased. The proposal for 2015/16 is to increase it by 10p which is a 20% increase. In reality, this increase will only affect a handful of customers as those VERA members who regularly help at the railway generally travel for free.

Beach Chalets

3.4.2 There are 105 brick built beach chalets in Brighton & Hove which are owned by the council and rented for an annual fee by tenants. The council is responsible for the on-going maintenance costs of the chalets and utility charges. The demand for beach chalets is extremely strong and the waiting lists have been closed since 2003 with some people having been on the lists for over 10 years.

3.4.3 In April 2011, to assist with the reduction in the waiting lists, it was agreed that all new tenants have 5 year fixed term tenancies and must be residents of the city, a pricing differential was introduced between residents and non-residents, and prices increased from a low base of 10% (with an inflationary increase in 2013/14). This has resulted in a small number of new tenants (4 or 5 each year) but not sufficient to re-open the waiting lists. Therefore, the following proposals are aimed at both generating additional income as a budget saving, meeting increased costs e.g. utilities, and increasing the turnover of tenants to enable more residents to enjoy these most sought after amenities.

3.4.4 The proposal is for a 50% increase on the current price spread over the next 2 years, starting with a 25% increase in 2015 /16 with the remaining 25% the following year. For fixed term tenancies in Saltdean & Rottingdean this equates to a charge of £1.77 per day or approximately £10 per month extra in year one, with a further £10 per month increase in year 2. For fixed term tenancies in Hove this equates to a charge of £3.03 per day or approximately £18 per month extra in year one, with a further £18 per month increase in year 2. This stepped increase will enable chalet tenants to make an informed decision over next summer as to whether they are maximising the use and value of their chalet. This also allows for the tenant to hand the chalet back before the final 25% increase the following year.

3.4.5 Comparisons with chalets in other seafront locations and with a similar type of facility are not easy to make. The best comparator that has been identified are the brick built chalets in Worthing which have water but no electricity supply. The charge for these beach chalets is £1,160 per annum for the current financial year. The proposed increased charge for 2015/16 for the Hove chalets compares very favourably with Worthing, as the Hove chalets have an electricity supply met by the council.

3.5 SPORTS FACILITIES (please see Appendix 4)

3.5.1 Six council sports facilities are operated on behalf of the council by Freedom Leisure. Under the terms of the contract, Freedom Leisure retain the income generated and are responsible for all of the operational costs associated with the delivery of the service.

3.5.2 The fees and charges that Freedom Leisure implement are controlled by the contract which allows for an annual maximum uplift in line with inflation. The All Items Retail Prices Index Excluding Mortgage Interest Payments (RPIX) is used to provide the relevant percentage uplift.

3.5.3 Proposed charges for the sports facilities for 2015/16 are included in Appendix 4. The majority of fees and charges for the sports facilities operated by Freedom Leisure on behalf of the council are proposed to be increased by the contractual rate of 2.63%. Charges for health & fitness memberships are proposed to be held at the current year's level.

3.6 BRIGHTON CENTRE (please see Appendix 5)

3.6.1 Proposed charges for the Brighton Centre for 2015/16 are included in Appendix 5. These proposed charges are required to achieve the corporate rate of inflation of 2% plus additional VFM savings included in the 2015-16 Revenue Budget.

3.6.2 The Brighton & Hove Schools Concert will continue to receive favourable rates as in previous years to minimise the risk to Brighton & Hove Music Service for this important annual event.

3.7 OUTDOOR EVENTS (please see Appendix 6)

3.7.1 Proposed charges for Outdoor Events for 2015/16 are included in Appendix 6. These proposed charges are primarily in line with the corporate rate of inflation having been uplifted by 2.0%.

3.7.2 An above inflation increase is proposed for the "Enthusiast" category of events on Madeira Drive which are the motorised vehicle rallies in order that a greater value can be achieved from these events. In addition, significant increases are proposed for the charges for Commercial Promotions i.e. poster sites, due to the strong demand for these advertising locations.

4. ANALYSIS & CONSIDERATION OF ANY ALTERNATIVE OPTIONS

4.1 The rationale for the proposed increases in the fees and charges are indicated in the body of the report.

5. COMMUNITY ENGAGEMENT & CONSULTATION

5.1 There has been public consultation on the proposed new charges in Libraries. All but three of the proposals received majority support from the respondents, so most of the proposed new charges remain unchanged. The main area of concern was the introduction and level of charges for children's events and activities, and the book/writing group charges. However there was a general willingness from many respondents to making a small payment to cover costs, and a concern to ensure that those on low incomes were not put off coming to libraries.

5.2 There were 308 responses to the consultation. The majority of respondents supported the proposed new charges for computer use and for events and activities for adults, with the exception of the book/writing group charges. The majority of respondents did not support the level of charges proposed for children's activities and events, with the exception of a charge for Baby Boogie, although staff have raised concerns over how this charge might be administered in an open library setting.

5.3 The following changes have been made to the proposals as a result:

- All concessions and exemptions will be better advertised so that those on low incomes or who are disabled get the concessionary half price rate, or free if they are entitled to an exemption. This also applies to children of adults with those concessions or exemptions.
- Baby Boogie will not have a fixed charge. Instead there will be an active collection of donations at every event, with a suggested rate of £1 per child. This will be much easier for staff to administer and more acceptable to participants as it can be built into the activity itself.
- Children's events and craft activities will be charged at a rate to cover the cost of delivering the event, with a minimum charge of £1 per child per event or activity.
- Book/writing groups will be charged at an annual rate of £30 per group for external groups and £5 per person p.a. for library run groups. The costs will cover the costs of administration of the service.

5.4 Consultation has been undertaken with Freedom Leisure in relation to the Sports Facilities charges. Customers are used to the annual uplifts and are notified of them at least one month in advance of them being implemented.

6. CONCLUSION

6.1 The proposed fees and charges across the six service areas are considered proportionate and reasonable. Where charges are proposed for increases above inflation there are sound business reasons.

7. FINANCIAL & OTHER IMPLICATIONS:

Financial Implications:

- 7.1 The fees and charges included in this report have been reviewed in accordance with the Corporate Fees and Charges policy and are expected to achieve the income targets included in the draft 2015/16 budget strategy.

Finance Officer Consulted: Michael Bentley

Date: 18/12/14

Legal Implications:

The Fees and Charges Policy has been properly applied and the proposals in the report are considered to be reasonable, proportionate and appropriate.

Lawyer Consulted: Bob Bruce

Date: 18/12/14

Equalities Implications:

- 7.2 When fees and charges are proposed, a balance needs to be found to ensure services remain financially sustainable whilst still providing value for money. The proposed fees and charges provide a range of flexible pricing to minimise price being a barrier to participation.

Sustainability Implications:

- 7.3 In order to assist with the long-term sustainability of services and to continue providing a quality service, it is necessary that the charges be set at an appropriate level.

Any Other Significant Implications:

- 7.4 None

SUPPORTING DOCUMENTATION

Appendices:

1. Appendix 1a – Libraries Fees & Charges 2015/16
- 1a. Appendix 1b – Comparisons with other authorities
2. Appendix 2 – Royal Pavilion & Museums Fees & Charges 2015/16
3. Appendix 3 – Seafront Fees & Charges 2015/16
4. Appendix 4 – Sports Facilities Fees & Charges 2015/16
5. Appendix 5 – Brighton Centre Fees & Charges 2015/16
6. Appendix 6 – Outdoor Events Fees & Charges 2015/16

Documents in Members' Rooms

None

Background Documents

None